# Mount Pleasant Golf Club

## 141 Staples Street Lowell, Massachusetts 01851 www.mpgc.net

 Established 1910
 (978/452-8228

 Chris Green
 Jason Frediani
 Bob McLeod
 Brad Daly

 President
 Vice-President
 Secretary
 Treasurer

### **Board of Directors Meeting**

June 12, 2019

President Chris Green called the meeting to order at 6:02 p.m. with all board members present.

#### **SECRETARY**

The Secretary presented the minutes of the 5/19/2019 regular meeting.

**Motion** by Jason Frediani, seconded by Brad Daly to accept the minutes of the 5/19/2019 regular meeting. Vote unanimous - Motion passed.

### Correspondence

- From the Coalition for a Better Acre, request for sponsorship placed on file;
- From H H & HC, request for donation placed on file;
- From the Francis Ouimet Scholarship Foundation, thank you to the membership for this year's contribution to the Bag Tag Program of \$15,000 accepted;
- From Greater Lowell Boys & Girls Club request for donation of foursome with carts for their annual fundraiser, from Sean Moriarty;
- From Chelmsford Police request for donation of a foursome with carts, from Dave MacKenzie;
- From Steve Parker Memorial request for a donation of a foursome with carts, from Linda Hill;
- From Charlestown YMCA request for a donation of a foursome with carts for their annual fundraiser, from Dick O'Loughlin;
- From Lowell Pop Warner request for a donation of a foursome with carts, from Chris Green;
- From the Travis Roy Foundation request for a donation of a foursome with carts, from Scott Trahan;
- From Bob Vines requesting a Leave of Absence;
- From Ryan Kularski application for Social membership;

• From Austin Chausse application for Junior membership – placed on file;

**Motion** by Andrea Dutile, seconded by Phil Regan to approve the six (6) donations of a foursome with carts as specified above. Vote unanimous - Motion passed.

**Motion** by Donna McMahon, seconded by Dave Desmond to approve LOA request for Bob Vines. Vote unanimous - Motion passed.

### Membership

The following were presented for membership:

Regular - Richard Gaffney

Limited - Chris Smith

Social – Ryan Kularski

**Motion** by Jason Frediani seconded by Andrea Dutile to accept the one (1) Regular member, one (1) Limited member, and one (1) Social member, as listed above. Vote unanimous - Motion passed.

**Motion** by Brad Daly, seconded by Dave Desmond to accept the Secretary's report. Vote unanimous - Motion passed.

### GREENS COMMITTEE (Taken Out of Order)

Dave DuCharme reported the Robinson bench has been ordered; Chuck Purtell agreed to build a platform/foundation for the bench; the tree area between # 1 and # 9 is being prepped for the Cities (cleanup, stump grinding, ground under repair, etc.). recent committee meeting to review construction costs and terms & conditions for the irrigation project (special thanks to Chris Finneral for his assistance and expertise), with the final estimate (with contingency fees) referred to Treasurer Brad Daly for review with the Finance Review Committee.

The Artie and Nancy Robinson bench will be dedicated on Thursday, July 11<sup>th</sup> at 7:30 p.m. af ter Thursday Twi League. The Mount Pleasant Medalist Cup on the final day of the City Tournament will also be named for the Robinsons.

**Motion** by Dave Desmond, seconded by Brad Daly to accept the report of the Greens Committee. Vote unanimous - Motion passed.

Dave DuCharme left the meeting at 6:22 p.m.

#### HOUSE COMMITTEE

Donna McMahon reported that problems ordering and receiving the chairs for the downstairs lounge are ongoing – agreed to change the color to navy blue to expedite; Zesty's continues to receive good reviews; House committee is considering another raffle ('free dues for a year') as a possible fundraiser (dues amount to be paid through raffle).

Sean Tully entered the meeting at 6:25 p.m.

Sean reported several TV's and sound bar have been replaced in the downstairs lounge; agreed on a Sun Brite TV for the outside patio (no additional casing required, to be scored in place, installed shortly). Business has been slower than normal, mostly attributed to weather conditions; planning/prepping for the Cities (entertainment in the evening, spraying for mosquitoes, sufficient wait staff, etc.); additional wait staff and table/patio service is working out after a slow start (scheduling issues, additional training requirements, TIPS certification, etc.); Zesty's to provide proof of insurance and liability waiver to our insurance, per Jim Moriarty.

Sean left the meeting at 6:37 p.m.

**Motion** by Dave Desmond, seconded by Brad Daly to accept the House Committee's report. Vote unanimous – Motion passed.

### TREASURER

Brad Daly reported he and Business Manager Jay Heelon continue to investigate and resolve variances, nothing major; Food & Beverages card usage is lower than normal, in keeping with the weather and drop in bar revenue and overall attendance; Initiation Fees are significant, with fifteen new members; green fees and cart fees are steady; Jay has also begun an end of year forecast model to track to.

Account balances: Operating = \$36,054.74; Payroll = \$20,283.10; Money Market = \$375,000.00; and Stabilization - \$100,042.18; Total = \$531,380.02 (detailed financials attached).

**Motion** by Donna McMahon, seconded by Phil Regan to accept the Treasurer's report. Vote unanimous - Motion passed.

#### TOURNAMENT COMMITTEE

Phil Regan reported Mount Pleasant hosted the WGAM tournament on 5/16; City Qualifying was held recently; plans underway to host the third and final day of the City Tournament on Saturday, 6/22/2019 – parking for players (empty back lot), two Golf Genius stations at # 7 and # 9 greens, etc.; the Police (outside) Tournament was held on 6/7/19; the upcoming Meadow/Mount at Long Meadow is full; Seniors Tournament was scheduled for today; 2 Day Member/Guest is set for July.

**Motion** by Dave Desmond, seconded by Brad Daly to accept the report of the Tournament Committee. Vote unanimous - Motion passed.

### COMMUNICATIONS COMMITTEE

Andrea reported flyers and promotional materials are going well; some member email issues being investigated (mostly filtering issues, some Comcast related); things are going well.

**Motion** by Donna McMahon, seconded by Phil Regan to accept the report of the Communications Committee. Vote unanimous - Motion passed.

#### **OLD BUSINESS**

Status of Trees

Cost to remove the remaining three trees as specified by the insurance company at under \$7K.

Agreed to amend the original plan to extend the Cart path on # 1 to instead redo the path from the first tee out past the new bench as far as funds allow.

### NEW BUSINESS

Pre-Season Review - Sean Tully (Taken Out of Order with House Report)

#### MISCELLANEOUS

Brief discussion regarding how to repurpose old TV's from the downstairs lounge (agreed - one upstairs, one to sun porch, and one in reserve).

Scheduled for cable X1 upgrade and new modem and router.

Discussion regarding small flags for pins (to indicate pin placement) based on member inquiries—referred to Greens Committee to review with crew.

There being no further business,

**Motion** by Dave Desmond, seconded by Donna McMahon to adjourn. Vote unanimous. Motion passed. The meeting was adjourned at 7:10 p.m.

NEXT REGULAR MEETING Wednesday, July 24th at 7:00 p.m.

Respectfully Submitted,

Bob McLeod, Secretary

Balance Sheet		Actual YTD May-19	Budget YTD May-19		Budgetary Variance May-19	Budgetary Variance May-19
Current Assets						
Cash on Hand In Banks	\$	547,129.23	\$ 502,556.63	-	44,572.60	8.9%
Accounts Receivable	\$	85,712.48	\$ 85,000.00		712.48	0.8%
Inventory	\$	24,628,54	\$ 24,628.54		-	0.0%
Prepaid Expenses	. \$	26,876.28	\$ 23,840.74		3,035.54	12.7%
Total Current Assets	\$	684,346.53	\$ 636,025.91	\$	48,320.62	7.6%
Fixed Assets						2.201
Land & Improvements	\$	705,598,02	705,598.02		-	0.0%
Buildings & Improvements	\$	2,205,313.51	\$ 2,205,313.51	\$	•	0.0%
Furniture, Fixtures & Equipment	. \$	1,423,451.28	\$ 1,423,451.28		-	0.0%
Total Cost of Fixed Assets	\$	4,334,362.81	\$ 4,334,362.81	\$	-	0.0%
Less Accumulated Depreciation	_\$_	(2,603,281.80)	(2,603,281.80)		-	0.0%
Net Fixed Assets	\$	1,731,081.01	\$ 1,731,081.01	\$	-	0.0%
Other Assets	\$	1,850.25	\$ 1,850.25	\$	-	0.0%
Total Assets	\$	2,417,277.79	\$ 2,368,957.17	\$	48,320.62	2.0%
Current Liabilities						
Demand Note Payable	\$	259,950.09	\$ 259,848.66	\$	101.43	0.0%
Current Portion of Lease Payable	\$	· -	\$ -	\$	-	0.0%
Accounts Payable	\$	37,869,78	\$ 35,000.00	\$	2,869.78	8.2%
Accrued Expenses	\$	28,162.10	\$ 27,430.91	\$	731.19	2.7%
Deferred Revenue	\$	88,918,49	\$ 87,300.00	\$	1,618.49	1.9%
Total Current Liabilities	\$	414,900.46	\$ 409,579.57	\$	5,320.89	1.3%
Long-Term Liabilities						
Bonds Payable	\$	735.00	\$ 735.00		-	0.0%
Leases Payable	\$	194,572.72	\$ 194,893.79	\$	(321.07)	-0.2%
Total Long-Term Liabilities	\$	195,307.72	\$ 195,628.79	\$	(321.07)	-0.2%
Unrestricted Net Assets	\$	1,807,069.61	\$ 1,763,748.81	\$	43,320.80	2.5%
Total Liabilities & Unrestricted Net Assets	\$	2,417,277.79	\$ 2,368,957.17	\$	48,320.62	2.0%

Income Statement	Actual Month May-19	Actual YTD May-19	Budget YTD May-19		Budgetary Variance May-19	Budgetary Variance May-19
Unrestricted Revenue				_	(005.00)	0.004
Dues	\$ 5,120.00	851,405.00	\$ 851,670.00		(265.00)	0.0%
Initiation Fees	\$ 5,500.00	59,500.00	\$ 25,000.00	\$	34,500.00	138.0%
Bar Receipts	\$ 51,396.74	267,621.74	\$ 273,406.23	\$	(5,784.49)	-2.1%
Cart Rentals	\$ 16,566.00	23,113.00	\$ 23,500.00	\$	(387.00)	~1.6%
Greens Fees	\$ 10,562.00	\$ 11,207.00	\$ 10,500.00	\$	707.00	6.7%
House Income and Hall Rental	\$ 3,770.00	\$ 28,112.00	\$ 28,550.00	\$	(438.00)	-1.5%
Unrestricted Revenue	\$ 92,914.74	\$ 1,240,958.74	\$ 1,212,626.23	\$	28,332.51	2.3%
Operating Expenses					(1.545.45)	0.50/
House Expenses	\$ 55,125.17	311,916.30	\$ 310,306.12	\$	(1,610.18)	-0.5%
Golf Course Expenses	\$ 45,995.54	\$ 185,117.39	\$ 189,211.63	\$	4,094.24	2.2%
Tournament Expenses	\$ 18,802.02	\$ 76,841.20	\$ 77,023.27	\$	182.07	0.2%
General & Administrative	\$ 24,858.06	\$ 178,121.60	\$ 185,507.64	\$	7,386.04	4.0%
Depreciation	\$ 13,893.74	\$ 97,256.18	\$ 97,256.18	\$	-	0.0%
Total Operating Expenses	\$ 158,674.53	\$ 849,252.67	\$ 859,304.85	\$	10,052.18	1.2%
Income From Operations	\$ (65,759.79)	\$ 391,706.07	\$ 353,321.38	\$	38,384.69	10.9%
Other Income (Expense)	\$ (4,326.44)	\$ 2,547.17	\$ (2,388.95)	\$	4,936.12	-206.6%
Net Increase in Unrestricted Net Assets	\$ (70,086.23)	\$ 394,253.24	\$ 350,932.44	\$	43,320.80	12.3%
Unrestricted Net Assets - Beginning	\$ 1,877,155.84	\$ 1,412,816.37	\$ 1,412,816.37	\$	-	0.0%
Unrestricted Net Assets - Ending	\$ 1,807,069.61	\$ 1,807,069.61	\$ 1,763,748.81	\$	43,320.80	2.5%

Statement Of Cash Flows		Actual Month May-19		Actual YTD May-19	Budget YTD May-19		Budgetary Variance May-19		Budgetary Variance May-19
Cash Flows from Operating Activities							_	40.000.00	40.00/
Net Increase in Unrestricted Net Assets	\$	(70,086.23)	\$	394,253.24	\$	350,932.44	\$	43,320.80	12.3%
Reconciling Adjustments			_		_	07.050.40			0.0%
Depreciation	\$	13,893.74	\$	97,256.18	\$	97,256.18	\$	-	0,0%
Changes In:					_	(0.1.5.1.1.10)	•	(740.40)	2,9%
Accounts Receivable	\$	36,156.93	\$	(25,256.60)		(24,544.12)		(712.49)	2,9% 0.0%
Inventory	\$		\$		\$	47.007.70	\$	(2.025.54)	-17.4%
Prepaid Expenses	\$	9,468.97	\$	14,362.19	\$	17,397.73	\$	(3,035.54)	0.0%
Other Assets	\$	-	\$	-	\$	40 705 00	\$	0.000.70	26.6%
Accounts Payable	\$	30,020.76	\$	13,655.66	\$	10,785.88	\$	2,869.78	-8.8%
Accrued Expenses	\$		\$	(7,572.06)		(8,303.25)		731.19	-0.6% 2.6%
Deferred Revenue	\$	(44,040.11)		64,866.95	\$	63,248.46	\$	1,618.49	2.0% 8.8%
Net Cash From Operating Activities	\$	(23,711.15)	\$	551,565.56	\$	506,773.33	\$	44,792.23	0.0%
Cash Flow (Used By) Investing Activities Permanent Assets Acquired: Land and Improvements Building and Improvements Furniture, Fixtures and Equipment Net Cash (Used By) Investing Activities	\$ \$ <b>\$</b>	(17,038.00) (17,038.00)		(27,650.00) (8,403.19) (52,139.17) (88,192.36)	\$ \$	(27,650,00) (8,403,19) (52,139,17) (88,192,36)	\$ \$	0.00 0.00 0.00	0.0% 0.0% 0.0% <b>0.0</b> %
Cash Flows (Used By) Financing Activities									
Increase (Decrease) in Capital Leases	\$	-	\$	-	\$	-	\$	-	
Repayment of Long-Term Bowering's	\$	(2,459,98)	\$	(16,913,39)	\$	(17,014.82)	\$	101.43	-0.6%
Repayment of Lease Payable	\$	(4,767.65)	\$	(16,331.27)	\$	(16,010.20)	\$	(321.07)	2.0%
Net Cash (Used By) Financing Activities	\$	(7,227.63)	\$	(33,244.66)	\$	(33,025.02)	\$	(219.64)	0.7%
Net Increase (Decrease) in Cash	\$	(47,976.78)	\$	430,128.54	\$	385,555.94	\$	44,572.60	11.6%
Cash - Beginning Balance	\$	595,106.01	\$	117,000.69	\$	117,000.69	\$	-	0.0%
Cash - Ending Balance	\$	547,129.23	\$	547,129.23	\$	502,556.63	\$	44,572.60	8.9%

House Expenses		Actual Month May-19	Actual YTD May-19	Budget YTD May-19	Budgetary Variance May-19	Budgetary Variance May-19
Salaries & Wages	\$	18,591,44	\$ 127,708.41	\$ 128,495.85	\$ 787.44	0.6%
Employee Benefits	\$	4,707.84	\$ 29,164.64	\$ 29,929.65	\$ 765.01	2.6%
Payroll Taxes	\$	1,849,61	\$ 12,944.12	\$ 13,144.43	\$ 200,31	1.5%
Bar Merchandise	\$	20,124.68	\$ 90,085.45	\$ 88,004.77	\$ (2,080.68)	-2.4%
House Maintenance & Supplies	\$	9,180.61	\$ 41,509,98	\$ 38,890.00	\$ (2,619.98)	-6.7%
Function Package & House Event Expense	\$	172.45	\$ 3,164.28	\$ 3,766.42	\$ 602.14	16.0%
Laundry Expense	\$	462.56	\$ 2,535.92	\$ 2,450.00	\$ (85.92)	-3.5%
Liquor License	\$	-	\$ 2,000.00	\$ 2,000.00	\$ · - '	0.0%
Meeting Expense	\$	35.98	\$ 884.25	\$ 950,00	\$ 65.75	6.9%
Miscellaneous Expense		-	\$ 1,919.25	\$ 2,675.00	\$ 755.75	28.3%
Total House Expenses	<u>\$</u>	55,125.17	\$ 311,916.30	\$ 310,306.12	\$ (1,610.18)	-0.5%
Total House Expenses				 		
Golf Course Expenses						
Salaries & Wages	\$	21,936.99	\$ 101,010.84	\$ 101,363.65	\$ 352.81	0.3%
Employee Benefits	\$	1,683.11	\$ 10,494.48	\$ 10,942.67	\$ 448.19	4.1%
Payroll Taxes	\$	2,234.30	\$ 10,342.48	\$ 10,460.31	\$ 117.83	1.1%
Course Maintenance & Supplies	\$	18,845.94	\$ 55,280.96	\$ 55,625.00	\$ 344.04	0.6%
Equipment R&M	\$	1,295.20	\$ 6,791.19	\$ 9,450.00	\$ 2,658.81	28.1%
Meeting Expense	\$	<del>-</del>	\$ -	\$ 150.00	\$ 150.00	100.0%
Miscellaneous Expense	\$	-	\$ 1,197.44	\$ 1,220.00	\$ 22.56	1.8%
Total Golf Course Expenses	\$	45,995.54	\$ 185,117.39	\$ 189,211.63	\$ 4,094.24	2.2%
Tournament Expenses						
Salaries & Wages	\$	12,375.24	\$ 53,600.55	\$ 53,998.29	\$ 397.74	0.7%
Employee Benefits	\$	1,445.72	\$ 9,328.80	\$ 9,560.90	\$ 232,10	2.4%
Payroll Taxes	\$	1,263.82	\$ 5,819.15	\$ 5,194.08	\$ (625.07)	-12.0%
Member Tournaments	\$	700,00	\$ 700.00	\$ 700,00	\$ -	0.0%
Professional Expenses	\$	-	\$ 400.00	\$ 400.00	\$ -	0.0%
Golf Cart Expense	\$		\$ -	\$ 	\$ -	0.0%
Awards & Printing	\$	111.56	\$ 1,111.56	\$ 1,120.00	\$ 8.44	0.8%
Meeting Expense	\$	152.20	\$ 650,51	\$ 750.00	\$ 99.49	13.3%
Miscellaneous Expense	\$	2,753.48	\$ 5,230.63	\$ 5,300.00	\$ 69.37	1.3%
Total Tournament Expenses	\$	18,802.02	\$ 76,841.20	\$ 77,023.27	\$ 182.07	0.2%
General & Administrative						
Electricity & Natural Gas	\$	4,345.06	\$ 31,118.02	\$ 33,750.00	\$ 2,631.98	7.8%
Telecommunications	\$	1,010.27	6,681.96	\$ 7,000.00	\$ 318.04	4.5%
Water	\$	225,21	\$ 1,583.31	\$ 1,850.00	\$ 266,69	14.4%
Taxes - Real Estate	\$	4,776.18	\$ 33,394.89	\$ 33,483.83	\$ 88,94	0.3%
Insurance	\$	3,500.57	24,464.18	\$ 24,464.21	\$ 0.03	0.0%
Office Expense	\$	1,420.29	27,218.00	\$ 27,851.18	\$ 633.18	2.3%
Professional Fees	\$	4,050.00	27,600.00	\$ 27,600.00	\$ -	0.0%
Credit Card Fees	\$	1,119.65	5,779.62	\$ 12,103.42	\$ 6,323.80	52.2%
Bad Debt Expense	\$	1,772.50	8,987.50	8,400.00	(587.50)	-7.0%
Taxes - Sales/Use/Other	\$	2,390,03	8,699.21	\$ 6,080.00	\$ (2,619.21)	-43.1%
Payroll Taxes	\$		\$ 	\$ , ·	\$ -	0.0%
•	\$	_	\$ _	\$ 250.00	\$ 250.00	100.0%
Contributions  Record of Directors Expanse	\$	136.95	1,464.02	1,500,00	35.98	2.4%
Board of Directors Expense Miscellaneous Expense		111.35	1,130.89	1,175.00	44.11	3.8%
Total General & Administrative	\$	24,858.06	178,121.60	185,507.64	7,386.04	4.0%
10M1 Colloid & Hallimon				 		

### May 31, 2019

Dues Revenue Summary		Actual YTD Mav-19		nnual Dues	Number of Members Billed	Members Per Jonas	Variance	
	Dues Income - Regular A	\$ 319,800,00	\$	1.950.00	164.0	164.0	0.0	
	Dues Income - Regular AB	\$ 279,400.00		2,540.00	110.0	111.0	-1.0	
	Dues Income - Senior A	\$ 8,820,00		980.00	9.0	9.0	0.0	
	Dues Income - Senior AB	\$ 6,280.00	\$	1,570.00	4.0	4.0	0.0	
	Dues Income - Super Senior AB	\$ · -	\$	590.00	0.0	0.0	0.0	
	Dues Income - Limited	\$ 72,930.00	\$	1,430.00	51.0	51.0	0.0	
	Dues Income - Senior Limited	\$ 7,100.00	\$	710,00	10.0	10,0	0.0	
	Dues Income - Junior							
	Student	\$ 13,580.00	\$	970.00	14.0	15.0	-1.0	
	Non-Student	\$ 20,010.00	\$	1,430.00	14.0	13.0	1.0	
	Dues Income - Youth	\$ 12,100.00	\$	550.00	22.0	22.0	0.0	
	Dues - Social	\$ 57,535,00	\$	185,00	311.0	311.0	0.0	
	Dues Income - Locker Fees	\$ 1.050.00	\$	150.00	7.0	7.0	0.0	
	Dues Income - Debt Assessment	\$ 52,800.00		150.00	352.0	350.0	2,0	
		\$ 851,405,00	-					

### Initiation Fees

Diane Murphy	\$	3,500.00
James Cardaci	\$	3,500.00
Tim Lapointe	\$	3,500.00
Conor Costello	\$	3,500.00
Michael Goulette	\$	3,500.00
Conor Brown	\$	3,500.00
Bob Ware	\$	2,000.00
Robert Wilson, Jr	\$	2,000.00
Richard Gaffney	\$	2,000.00
John Houlihan	\$	2,000.00
Robert Julian, Jr	\$	2,000.00
Joseph Durkin	\$	2,000.00
Glenn Thoenne	\$	2,000.00
Gary Perrin	\$	2,000.00
Andrew Krenning	\$	2,000.00
Dave Hart	\$	2,000.00
Jason Hantzis	\$	2,000.00
Michael Corbin	\$	2,000.00
David Sullivan	\$	2,000.00
Thomas Kotarakos	\$	2,000.00
Phillip Costa	\$	1,500.00
Emile Houle	\$	1,500.00
Richard Wynkoop	\$	1,500.00
Brett Hammond	\$	1,500.00
Ron D'Amato	\$	1,500.00
William Hogan	\$	1,500.00
Robert Hardy	.\$	1,500.00
Total Initiation Fees	\$	59,500.00

Bar & House Operations		Actual Month May-19		Actual YTD May-19	Budget YTD May-19
Bar Receipts	\$	51,396.74	\$	267,621.74	\$ 273,406.23
Bar Merchandise	\$	(20,124.68)	\$	(90,085.45)	\$ (88,004.77)
Gross Profit	\$	31,272.06	\$	177,536.29	\$ 185,401.46
Gross Margin	·	60.8%		66.3%	67.8%
House Income and Hall Rental	\$	3,770.00	\$	28,112.00	\$ 28,550.00
Function Package & House Event Expense	\$	(172.45)	\$	(3,164.28)	\$ (3,766.42)
Gross Profit	\$	3,597,55	\$	24,947.72	\$ 24,783.58
Gross Margin	·	95.4%		88.7%	86.8%
Bar. House and Hall Income	\$	55,166.74	\$	295,733.74	\$ 301,956.23
Cost of Income	\$	(20,297,13)	\$	(93,249.73)	\$ (91,771.19)
Gross Profit	\$	34,869,61	\$	202,484.01	\$ 210,185.04
Gross Margin	·	63.2%		68.5%	69.6%
Bar Margin Analysis	ı	Bar Receipts	Ba	r Merchandise	Gross Profit
May-19	\$	51,396.74	\$	(20,124.68)	\$ 31,272.06
Apr-19	\$	37,284.62	\$	(17,517.11)	\$ 19,767.51
M 40	œ.	27 280 72	æ	(12.492.47)	\$ 24 797 25

	В	ar Receipts	Bar	Merchandise	Gross Profit	Gross Margin	Last 12 Months
May-19	\$	51,396.74	\$	(20,124.68)	\$ 31,272.06	60.8%	72.0%
Apr-19	\$	37,284.62	\$	(17,517.11)	\$ 19,767.51	53.0%	71.6%
Mar-19	\$	37,289,72	\$	(12,492.47)	\$ 24,797.25	66.5%	71.5%
Feb-19	\$	30,686.71	\$	(14,621.24)	\$ 16,065.47	52.4%	71.3%
Jan-19	\$	29,685.43	\$	(3,203.69)	\$ 26,481.74	89.2%	72.3%
Dec-18	\$	41,364.77	\$	(9,750.69)	\$ 31,614.08	76.4%	71.2%
Nov-18	\$	39,913.75	\$	(12,375.57)	\$ 27,538.18	69.0%	70.8%
Oct-18	\$	36,748,91	\$	(4,069.84)	\$ 32,679.07	88.9%	70.6%
Sep-18	\$	50,767.40	\$	(11,546.19)	\$ 39,221.21	77.3%	69.1%
Aug-18	\$	50,668.03	\$	(13,360.33)	\$ 37,307.70	73.6%	68.7%
Jul-18	\$	56,292.19	\$	(18,635.02)	\$ 37,657.17	66.9%	68.3%
Jun-18	\$	76,823.10	\$	(13,053.01)	\$ 63,770.09	83.0%	69.7%
May-18	\$	55,260,46	\$	(23,376.13)	\$ 31,884.33	57.7%	67.3%
Apr-18	\$	43,560.47	\$	(19,755.74)	\$ 23,804.73	54.6%	
Mar-18	\$	43,557.67	\$	(15,669.33)	\$ 27,888.34	64.0%	
Feb-18	\$	32,084.37	\$	(9,579.78)	\$ 22,504.59	70.1%	
Jan-18	\$	27,608,50	\$	(8,310.59)	\$ 19,297.91	69.9%	
Dec-17	\$	34,106,55	\$	(10,211.43)	\$ 23,895,12	70.1%	
Nov-17	\$	34,375,91	\$	(11,580,62)	\$ 22,795,29	66.3%	
Oct-17	\$	39,080.96	\$	(13,075.23)	\$ 26,005.73	66.5%	
Sep-17	\$	57,011.76	\$	(15,571.55)	\$ 41,440.21	72.7%	
Aug-17	\$	52,287,64	\$	(16,431.42)	\$ 35,856.22	68.6%	
Jul-17	\$	60,239.72	\$	(11,591.12)	48,648.60	80.8%	
Jun-17	\$	67,656.91	\$	(23,671.05)	43,985.86	65.0%	
Last 24 Months	_ <del></del>	1,085,752.29		(329,573.83)	756,178.46	69.6%	

### May 31, 2019

### **Capital Expenditures**

Land & Improvements		
Fence Repairs	1,650.00	
Trees	26,000.00	
	27,650.00	
Building & Improvements		
Occupancy Sensors	3,313.19	
Interior Painting	5,090.00	
	8,403.19	
Furniture, Fixtures and Equipment		
Snow blower		Course Equipment
Sprayer	5,000.00	Course Equipment
Cap. Refurb.	8,427.92	Course Equipment
Utility Cart	10,625.00	Course Equipment
Tee Markers	4,045.00	Course Equipment
Computer - Handicap	799.99	Office Equipment
Ice machine	3,599.00	Furniture & Fixtures
Dishwasher	7,398.00	Furniture & Fixtures
Tables	3,879.01	Furniture & Fixtures
Bag stands	516,00	Furniture & Fixtures
Planter boxes	1,432.00	Furniture & Fixtures
Receptacle	1,682.80	Furniture & Fixtures
Pop up tent	895.84	Furniture & Fixtures
Walk-in Cooler repairs	2,368.00	Furniture & Fixtures
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Total Capital Expenditures	88,192.36	=